

Payment by results in children's centres

18 July 2012

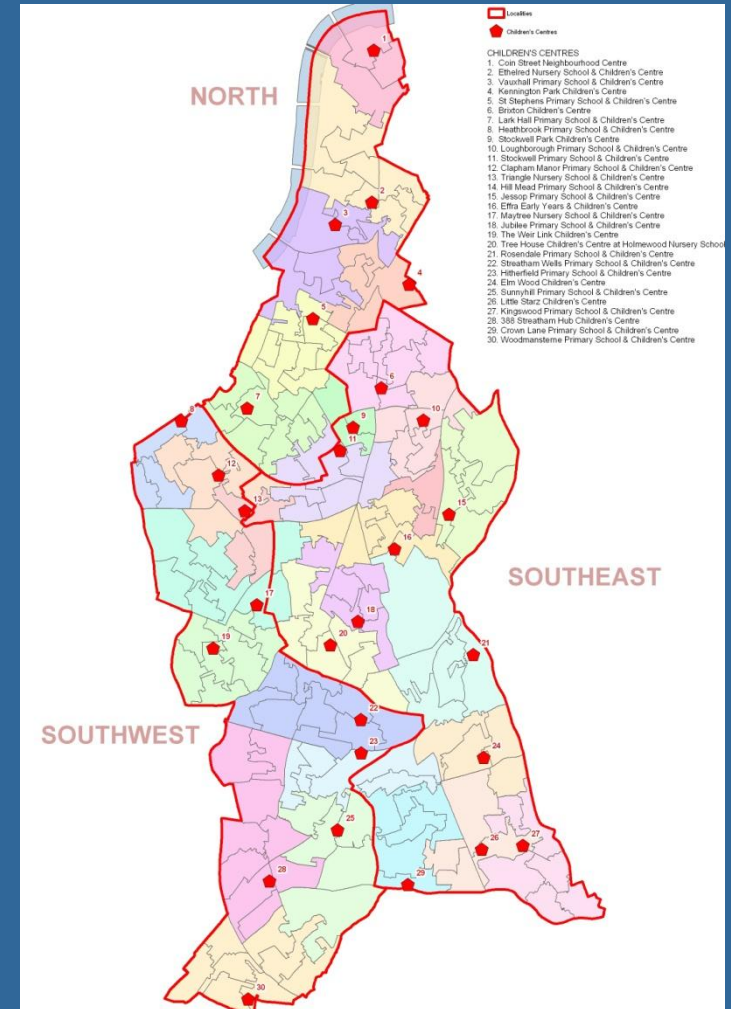
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Lambeth children's centres

- 26 children's centres and 4 satellite sites
- centrally commissioned services
- 14 Ofsted inspections (7 outstanding, 2 good with outstanding features and 5 good)
- Over 22,000 of under 5s
- 120 out of 177 SOA are 30% most deprived
- High mobility – 22 - 24% churn every year
- 30 Lambeth's SOAs have between 50% and 64% of households with income < £15,000



What is payment by results?

- Payment by results (PBR) is part of the Government's ambition to improve public services and deliver improved value for taxpayers
- The PBR in children's centres:
 - aim to increase their autonomy – but this comes with greater responsibility and accountability
 - Lambeth one of 26 trials nationally
 - Trialled at two levels – DfE to local authority (LA) and LA to individual children's centre providers
 - Timescales: summer 2011 to March 2013.

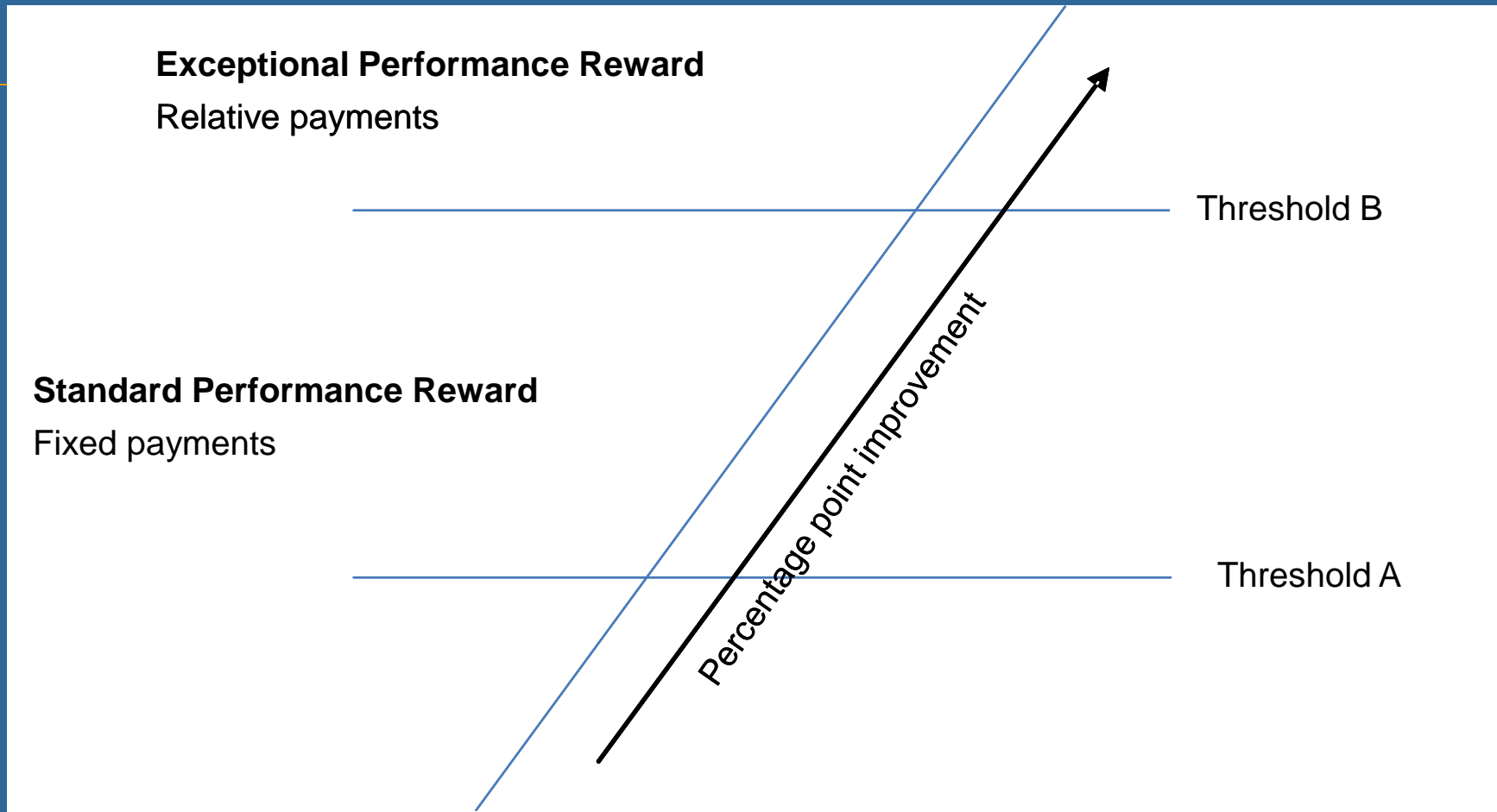
National PBR performance measures

1. Narrowing the gap between the proportion of pupils achieving a good level of development (in the Early Years Foundation Stage Profile) that are eligible for free school meals and those that are not.
2. *An increase in breastfeeding prevalence at 6-8 weeks in the local authority area over a 1 year period.*
3. Increase the proportion of disadvantaged 2 year old children taking up early education paid for by the local authority.
4. *Percentage of families in greatest need having sustained contact with children's centre services in the local authority area over the period 1st April 2012 to 31st March 2013.*
5. Increase the proportion of parents completing targeted evidenced based parenting programmes.
6. *Increase the take up of early education for disadvantaged three year olds*

National PBR payment model

- Lambeth is paid by results for two national measures – breastfeeding prevalence and FSP attainment gap between FSM and non FSM children
- National payment model:
 - Standard performance reward – fixed payments
 - Exceptional performance reward – relative payments
- Payment tariffs for each LA reflect the size of their under five population

National PBR payment model – cont.



Local PBR performance measures

- A. Improve the EYFSP scores of black Caribbean boys
- B. Improved rates of immunisation of MMR 1
- C. Through successful engagement of families in CAF processes, reduced escalation of families with children aged 0-4 years to Social Care
- D. Increased maternal and infant take-up of vitamin D supplements

Lambeth definition of greatest need

- Workless households
- Inadequate or overcrowded housing
- Families in temporary accommodation
- Traveller families
- Families involved with criminal justice system
- All teenage parents
- Children with disabilities and SEN
- Parents with disabilities or long term limiting illness (learning and physical)
- Parents with mental health and/or substance misuse
- Child on or off child protection plan in the last 12 months
- Child on or off child in need plan in the last 12 months
- Children looked after
- Child has a CAF in place
- Asylum seekers / no recourse to public funds / immigration issues
- Families experiencing domestic violence
- Children identified as universal partnership plus
- Children identified with developmental delay
- Speakers of English as additional language (discretion only)

Where are we now?

- Project structures are in place
- New commissioning strategy incorporating PBR developed and commissioning round completed
- Commissioned providers have PBR element incorporated into their contracts
- New performance management framework for Lambeth children's centres established
- Baseline data on national measures submitted to DfE
- Engagement and training programme for CC staff and commissioned providers developed to increase usage and understanding of data

Where are we now?

- Involvement of CC staff in shaping activity to meet new PBR targets
- Increased focus on data collection and quality of data
- Improved relationship with health partners – local measures reflect the need of Lambeth children
- More focus on outcomes rather than outputs when planning activities and services

Challenges ahead

- Purpose specific information sharing agreement with health
- Payment models for Lambeth children's centres
- Establish regular reporting and use Synergy Connect to its capacity to support data collections
- Outcomes framework